UNITED MILITARY SERVICES A/S

To: Candan Eroğlu

Regstrup 28 January 2025

Dear Candan Eroğlu

This paper is to describe United Military Services A/S in detail and how we can cooperate with Norm Teechnologies.

United Military Services A/S, colloquially called UMS, was established in 2013 and was founded by 3 companies in collaboration. Through changes in ownership of the different companies, UMS is today back to 3 owners.
Initially UMS was established as a service and repair business, with intention to become a new system house to the low technological Armoured Personnel Carrier M/113.
However, UMS quickly expanded into the sourcing business, supplying the Danish Army with spare parts for military vehicles. Since then, UMS has expanded its business from national to international perspective as well.

UMS has built up considerable expertise in the security segment and are promoting products and products from sub suppliers and partners.

UMS cooperates with several domestic and foreign suppliers within defence and security equipment and are in many defence and security fields the right partner for new acquisitions or repair and maintenance of defence equipment.

UMS is involved in the following business areas:

Sourcing, service, repairs, and maintenance

UMS has been delivering spare parts, service, repair, and refurbishment to the armies for many years, and we continue to grow our knowledge of the different vehicle platforms as well as other components, to ensure we are able to support our customer's needs. Offering very fast response time is one of our major advantages, another being always able to adapt to customer needs and requirements internationally.

We have local partners, who specialize in service, repair, and refurbishment as the executing partner of the task. Therefore, we can ensure a fast and efficient assistance, regardless of the task and keep the lead time and costs to a minimum to keep our customers fleet on the move.

We also provide tactical products, weapon parts, security systems and logistical supply. All products undergo UMS quality analysis to ensure products meet the standards and demands of our customers.

For our suppliers, we broaden the segment they can sell to, by ensuring their products appear in tenders but also in B2B enquiries and existing framework agreements.

As a responsible company, we are accountable for our actions and their impact on employees, environment, and communities.

Distributor

UMS are distributor for selected companies. This includes full services and repair of the sold products.

UMS is distributor for the following companies:

- **Trango Systems:** UMS has worked with Trango Systems since 2021. Trango Systems is a security solutions provider specializing in force building and combat training infrastructure. Its solutions and products were developed for use by military units and homeland security agencies. They are designed to prepare combatants to deal with present-day challenges effectively and efficiently in the battlefield, by simulating the operational setting as realistically as possible, and supporting training in a wide range of scenarios, with emphasis placed on the urban environment.

- **Hydraload:** Hydraload's Tyremaster is a one-of-a-kind, battery-operated wheel lifter, with integrated hydraulics. The Tyremaster can be mounted in any travers crane, forklift, Manitou, or similar lifting device. It ensures a safer work environment for the employee, by reducing the need for heavy lifts and alternative ways to handle heavy wheels, both in the workshop and in the field.

- **Hytor:** UMS has the distribution right to the lifting systems for armoured vehicles from Hytor. The product ranghe contains; Main Battle Tank Lifter (MBT), Infantry Fighting Vehicle Lifter (IFV), Wheeled APC Lifter (WAPC) and ACCU torque wrench for wheels.

Company data

United Military Services: 9 Persons
Facilities:

- Head office: Regstrup, Denmark

Turnover: more than DKK 30 million ≈ € 4.000.000

Members of:

- Danish Chamber of Commerce
- CenSec (Danish Development Cluster Organization) member

ISO 9001 complied, estimated certification April 2025.
ISO 45001 complied.

Company Info:
United Military Services A/S
VAT no. DK 35 24 33 05
Virkelyst 1
DK-4420 Regstrup
Phone +45 3316 0300
info@ums.dk
www.ums.as

Philip West-Hald
CEO
pwh@ums.as